



ANNUAL REPORT 2022/23

coastlink.org.au



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A MESSAGE FROM THE CHAIR

This year has seen Coastlink reestablish many of our most popular programs and activities including short stays and getaways, increased social supports and greater community access opportunities.

Coastlink clients have once again been able to enjoy taking cruises and travelling to various destinations including Catalina Lakefront Retreat in Lake Macquarie.

We have continued to upgrade our venues and facilities, with enhancements to our Woy Woy Activity Hub making this a popular new option for our Aged Care and Disability clients and we have submitted a Development Approval (DA) for our recently purchased Berkeley Vale Activity Hub, to upgrade this central Day Program location.

Over the past year, we have increased our permanent accommodation options for clients across the Central Coast, with work progressing on the design of platinum specialist disability accommodation housing for Coastlink clients, following the purchase of a property in the Wyong Town Centre.

We're also looking forward to the official opening of the Casa Capace specialist disability accommodation in Gorokan in September 2023, with the much-anticipated state-of-the-art residences becoming a place to call home for six Coastlink clients.

We are always on the lookout for new ways we can help all Coastlink clients live a life of choice and inclusion and are currently investigating further opportunities to grow our permanent accommodation options on the Central Coast.

The way we deliver our supports is becoming increasingly flexible, with a larger variety of activities on offer. This includes partnering with the Central Coast Conservatorium of Music, a registered NDIS provider, to facilitate a music therapy program for all ages and abilities, delivered from the Con's new purpose-built studio in the Gosford CBD.

As our organisation continues to grow, we are constantly evolving to meet the needs of our clients, staff, and stakeholders. To achieve this, we launched our new best practice, accessible website, as a central information portal for all Coastlink audiences.

In addition, we're rolling out updated branding across all Coastlink touchpoints, designed to enable ongoing recognition of the organisation you know and trust, but better reflects our professionalism and current position.

These key communications tools have been developed in response to staff and client feedback

regarding improving communications across our organisation. Our new website allows increased interactivity with our clients, improves access to programs and activities, and enables payments and booking of events online.

Internally, our reputation as an Employer of Choice means we seek to continually improve the way we support, connect with, and recognise our staff. The Coastlink Legends program has recognised the significant contributions of many long-serving staff members, and we recognise the role every individual staff member plays in making us the organisation we are today. We thank all staff for their commitment and dedication in serving our clients over the past year.

As an organisation, we have celebrated a number of meaningful milestones during the past year, with the renaming of Coastlink Lodge in Watanobbi to Roberts Lodge, in honour of long-serving board member, Helen Roberts. After serving on the Coastlink Board for close to 20 years, Helen has also been named as our organisation's first Life Member and we thank her for her invaluable contribution to our organisation and the broader disability sector.

We thank all our dedicated board members for providing their skills and expertise to support the strategic growth of our organisation. Earlier this year, our board members attended the Australian Institute of Company Directors (AICD) Summit to learn the latest strategies and best practices in governance and directorship from prominent directors in leading organisations. These insights equip our board to enact the exceptional governance to lead our organisation into its next chapter.

Looking ahead, we are working toward a significant organisational milestone: celebrating 40 years of Coastlink in 2025. This achievement would not be possible without the commitment and resilience of our invaluable Coastlink contributors over the past four decades.

Most importantly, we give thanks to our amazing clients and their families, who inspire us to deliver exceptional programs and services every day. We exist to support you to the best of our abilities to always live a life of choice, inclusion, and opportunity.

Living Your Way,



A handwritten signature in black ink, appearing to read 'John Mouland'.

John Mouland
Chair

WHO WE ARE

[Coastlink](#) is the Central Coast's most trusted disability and aged care provider.

Established in 1985 as a non-profit organisation, we began by providing family-based care for children living with disability.

Over the last four decades, our services and what we offer has grown. Today, we provide quality [aged care](#), [disability supports](#) and [accommodation options](#) to

people of all ages with a variety of physical, intellectual, sensory, social or age-related abilities.

But our commitment to improving the daily lives of our clients remains unchanged.

Every day, we change the lives of people living with disability and the aged by removing barriers to their success and empowering them to live a life of their choice.

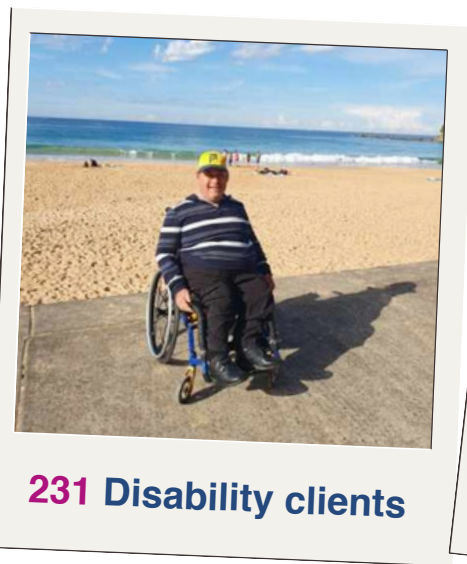


2022/2023

Year in Review



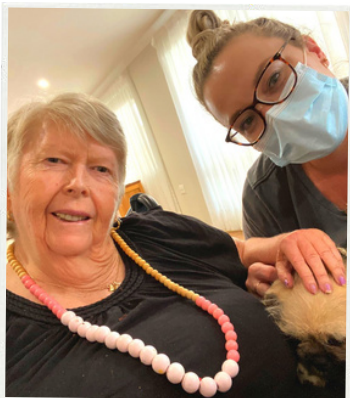
139 Aged Care clients



231 Disability clients



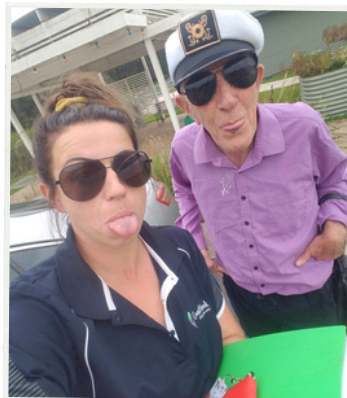
151 Support Coordination clients



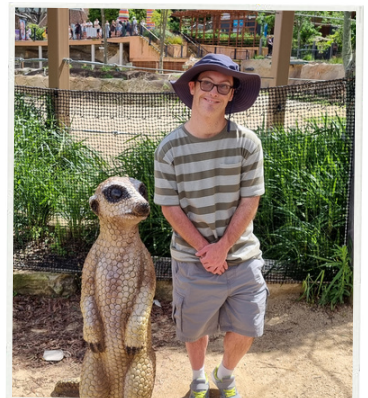
211,782 staff hours in Disability supports



14,923 staff hours in Aged Care supports



30,117 Aged Care client support hours



249,986 Disability client support hours



521 disability and aged care clients supported



166 staff provided 226,705 hours of care



Clients received 280,103 total support hours

VISION AND PURPOSE

Coastlink is a Vision and Purpose driven organisation, which prides itself on delivering what it promises.

 **Our vision: People living full and exciting lives.**

 **Our purpose: To enable lives of choice, inclusion and opportunity.**



WE LIVE OUR VALUES



HONESTY

We live and demonstrate the truth through our words and our actions.



ACCOUNTABILITY

We are all accountable for our actions. We will share our knowledge, teach others what we know, and give people the right authority to make the right decisions.



INCLUSION

We listen to what you say. We will include you in what we do.



RESPECT

People deserve to be treated the way they want to be treated. We do that here.



EMPATHY

We know everybody is different; we have different wants and needs and we like to be treated as individuals; we empathise and accept your individuality.

OUR FUTURE

Coastlink is implementing a range of innovative strategies to ensure we remain at the forefront of our industry as Australia's disability and aged care sectors become increasingly client-centric.

Placing people at the core of everything we do, we will continue to increase the capability of our workforce with ongoing training and career pathways so they are equipped to provide the best quality disability and aged care on the Central Coast.

Our goal is to harness the opportunities provided by technology to foster a culture where our support staff have the flexibility and time to engage in genuine and meaningful relationships with our clients to deliver greater results.

The future for Coastlink is serving with purpose, redefining what disability, aged care and accommodation look like for our organisation, and providing holistic, person-centred support to help every client live life their way.



OUR LEADERS



Coastlink is governed by an independent [Board of Directors](#). Our team of strategic leaders are all members or graduates of the [Australian Institute of Company Directors \(AICD\)](#).

A strong skills-based Board, the members govern using contemporary methods with expertise in risk mitigation, governance and strategic planning, to ensure Coastlink continues providing the best quality service to people who are ageing or living with disability on the Central Coast.

Our Board and Directors

MR JOHN MOULAND

CHAIR

APPOINTED OCTOBER 2014



As Chief Executive Officer of Regional Development Australia Central Coast, John leads our Board with a passion for building a strong, prosperous and resilient Central Coast for all residents in our region.

MR STEPHEN GLEN

DEPUTY CHAIR

APPOINTED OCTOBER 2019



With a demonstrated history of Executive Leadership in the public sector, Stephen offers his experience working with varied regional and rural communities, proven expertise in the delivery of large-scale infrastructure projects and a background in Civil Engineering.

ASSOC. PROF LISA BARNES
TREASURER
APPOINTED OCTOBER 2010



Lisa has focused her special interest in social responsibility, and financial and corporate governance of not-for-profit organisations, as a Director on numerous not-for-profit and Australian government boards.

MR STEVEN PAUL
DIRECTOR
APPOINTED MAY 2005



Steven has over 20 years' experience guiding organisations in the Not-for-Profit and Disability Sectors. During this time, he has held the posts of Director, Treasurer, Executive and external financial advisor.

MR ANTHONY TUXWORTH
DIRECTOR
APPOINTED OCTOBER 2017



Having spent 30 years in statutory planning for local government and managing his own Town Planning Consultancy, Tony offers the Board a broad spectrum of wisdom in development, planning, due diligence, environmental impact and negotiation.

MS AINSLIE WHITBURN
DIRECTOR
APPOINTED OCTOBER 2019



Having developed the Better Access Map as part of St Vincent de Paul Society NSW's Access and Inclusion program, Ainslie offers extensive knowledge and experience in promoting accessible and inclusive businesses to people with disabilities.

DR BROK GLENN
DIRECTOR
APPOINTED DECEMBER 2020



Brok has held executive leadership roles at the Australian National University, Newcastle University, CSIRO, and in the private sector. Currently, he is Adjunct Professor at the Central Coast Clinical School and Research Institute.

MS REBEKAH MCLACHLAN
DIRECTOR
APPOINTED OCTOBER 2022



A journalist by background, Rebekah has a focus in supporting not-for-profit organisations with communications and engagement, and corporate services systems improvement. Rebekah is currently the Director Medical Programs and Sector Engagement for the Humpty Dumpty Foundation.

MS NICOLE REDMOND
DIRECTOR
APPOINTED OCTOBER 2022



Nicole is passionate about people, their growth both personally and professionally, and developing great workplace culture. Currently Director – People, Culture & Corporate Services at North Construction & Building, Nicole brings to the board over 25 years of senior management experience.

MS HELEN ROBERTS
LIFE MEMBER
SERVED OCTOBER 2003 - OCTOBER 2023



A member of the Australian Institute of Company Directors, Helen brought a wealth of experience in disability, aged care and transport services from her roles on the Community Transport State Peak Body Board and other local not-for-profit boards.

Read more: coastlink.org.au/our-people



Our Executive Team

MR JOHN DAVIS

CEO

APPOINTED OCTOBER 2014



As the CEO of Coastlink since 2014, John has led the organisation through its National Disability Insurance Scheme (NDIS) provider accreditation, its transition to the Commonwealth Home Support Programme (CHSP) and through the turbulent years of the COVID-19 global pandemic.

Prior to becoming Coastlink's CEO, John sat as a Non-Executive Director on the Board for seven years, including four years as the Coastlink Chair, giving him more than a 15-year relationship with the organisation.

He has management experience in the NSW public sector with expertise in strategic planning, research and knowledge management roles.

His passion for enabling all individuals to live a life of choice and inclusion has also seen him previously volunteer as Treasurer of both Central Coast Community Transport and the Central Coast Ageing and Disability Association.

MS SHARON MANSFIELD

OPERATIONS MANAGER

APPOINTED APRIL 1998



Having worked with Coastlink for close to 25 years, Sharon offers comprehensive knowledge on the development and growth of disability and aged care sectors on the Central Coast.

MS IRENE SIMATOS

HR & RISK MANAGER

APPOINTED MAY 2021



Bringing close to 30 years' experience in HR and Risk Management, Irene is responsible for developing Coastlink's HR policies and procedures and supporting risk assessments.



HIGHLIGHTS FROM OUR YEAR



So great to see the Central Coast Mariners' biggest fan, long-time Coastlinker Jake, was front and centre as the Mighty Mariners took out the Grand Final.



Whether you're a seasoned singer or a first-time performer, everyone's a star when they take to the stage at our Friday Nighters Karaoke events!



We enjoyed all that the Sydney Royal Easter Show had to offer as part of our Community Access calendar of events.



We celebrated Aged Care client Maureen on her 90th birthday. She enjoyed her flowers, cupcakes and a great game of bingo!



"Tale as old as time..." Such a treat to get to see the enchanting 'Beauty and the Beast' musical at the Capitol Theatre.



From bumper cars to ferry rides and delicious meals out together, our Coastlinkers enjoyed their short break in Nelson Bay.

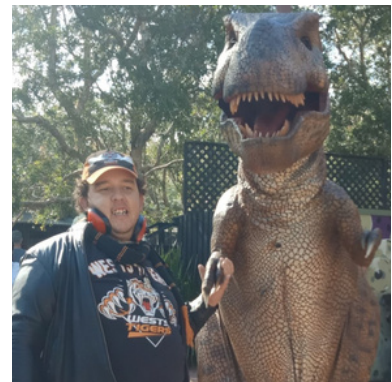
HIGHLIGHTS FROM OUR YEAR



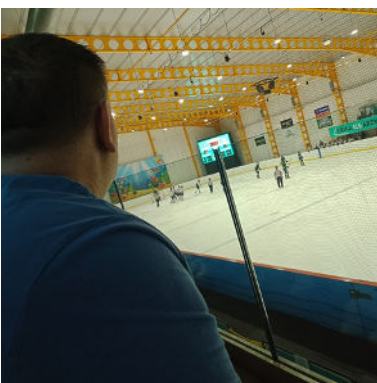
Coastlinker Kevin had a brilliant time with his wife and grandson at the Royal Easter Show. Our team's support allows the family to enjoy adventures together.



Let there be light! We loved getting to see all the bright lights and fabulous installations at this year's Vivid Light, Music and Ideas Festival in Sydney.



Well, isn't this ROAR-some? Our Coastlinkers had tonnes of prehistoric fun exploring everything on offer at the Australian Reptile Park.



We always have a very nice time watching the ice hockey, like when we saw the Central Coast Rhinos take on the Melbourne Ice at Erina Ice Arena.



Great tunes, delicious treats, and boogying the night away with your mates... is there anything more fun than a Karaoke Disco Party?



Fun with new furry friends? We'll alpaca our bags! Our Coastlinkers enjoyed the chance to feed these friendly folks as part of our Day Program.

WHAT WE DO

DISABILITY SERVICES

As an approved [NDIS provider](#), Coastlink partners with you to achieve your dreams – no matter your ability.

We help you choose the right supports from our range of flexible and innovative services so you can live your life, your way.

AGED CARE SERVICES

Continued independence and quality of life are at the heart of Coastlink's aged care supports.

Our holistic approach to aged care helps you live with greater autonomy by addressing your physical, social and emotional needs.

ACCOMMODATION SERVICES

If you're looking for your new supported disability home, we have a range of venues across the Central Coast to cater for every age, stage, ability and individual preference.

Coastlink's short stays, getaways and holidays are also legendary among clients and the wider community!

**[Get in touch](#) to find out how Coastlink can help you live your life your way:
info@coastlink.org.au**



DISABILITY SERVICES

DAY PROGRAMS

Based at our Berkeley Vale Activity Hub, Woy Woy Activity Hub and enjoying a range of activities across the Central Coast, our centre and community-based Day Programs can help you achieve your goals and have fun along the way.

Learn skills such as cooking, bowling, going to the gym, computers, arts and crafts, music, swimming, social skills and outdoor fitness in a fun, flexible and supportive environment.



COMMUNITY ACCESS



Our Community Access Program gets you out in the community to enjoy recreational, social and sporting activities across the Central Coast, Newcastle and Sydney.

Our groups go to sporting events, markets, movies, karaoke, shows, dinner, pubs and clubs, and so much more! What's more, we can even support you when you need it.

Need support at home or in the community? Our individual supports can provide you with a whole range of services including personal care, community access and linkages with other people.

KIDS AND YOUNG PEOPLE

Coastlink offers a wide range of options for people under 18 years old, including after-school supports in centre, in the community, or in your own home.

Kids' Fun Club

12-18-year-olds need something to do on a weekend, after school or with friends so they feel connected. Hang out with friends and go swimming, have BBQs, go bowling, play sports, go on excursions, and visit local attractions.

We even do weekend sleepovers.



HOP: Holiday Options Program

School holidays don't need to be boring! Come and hang out with all of your friends while your folks are at work.

Open for 6–18-year-olds, our School Holiday Options Program (HOP) is jam-packed with swimming, picnics, bowling, sports, excursions, visits to local attractions, as well as trips to Sydney and Newcastle.

SUPPORT COORDINATION

Our support coordination team can help you access support providers, accommodation options, allied health services and receive inclusive support options tailored to your needs, so you can be more independent.



NDIS SUPPORT



The [National Disability Insurance Scheme \(NDIS\)](#) aims to support a better life for Australians living with disability.

If you're under 65 years of age and are living with disability, the NDIS gives you the freedom to choose where and how you spend your funding.

As a registered NDIS provider, Coastlink helps you access the supports you need.

Wherever you are on your NDIS journey, Coastlink can help you prepare for your NDIS meeting and get the funding you need to live your life, your way.

Find out more:
coastlink.org.au/disability-supports



AGED CARE SERVICES

INDIVIDUAL AND HOME-BASED SUPPORTS

Our professional carers can help you safely stay in the comfort of your home longer with supports including:

- Shopping
- Appointments such as doctors, dentist, hairdressers or health
- Personal care including showering, dressing and grooming
- General housekeeping
- Preparing light meals and snacks.



CENTRE AND COMMUNITY GROUP-BASED SUPPORTS



Need a friend?

Our warm and inviting Friendship Centre at the Woy Woy Activity Hub is the perfect place to meet new people, enjoy a meal and have a good laugh.

Friends enjoy activities and events including:

- Group-based centre activities
- Theme days
- Theatre and art gallery outings
- Club visits
- Luncheons
- Concerts and live shows.

AGED CARE SERVICES

COMMONWEALTH HOME SUPPORT PROGRAMME (CHSP)

The Commonwealth Home Support Programme (CHSP) helps older Australians maintain their independence longer by funding Aged Care services to keep them well, safe, connected and self-sufficient.

If you're over 65 years of age (50 years for Aboriginal or Torres Strait Islander people) or over 50 years and on a low income, homeless or are at risk of being homeless; and still living at home, the CHSP can help you with everyday tasks and support to enhance your health and wellbeing.

Whatever independence looks like for you, Coastlink and the CHSP are here to help you achieve it.

As a registered provider, Coastlink is funded to provide its wide range of aged care services through the Commonwealth Home Support Programme (CHSP).



HOME CARE PACKAGES PROGRAM

The Home Care Packages program provides support to older people with complex needs to help them stay at home. Coastlink is an approved aged care service provider, and can work with care recipients to plan, organise and deliver Home Care Packages.

A Home Care Package is a coordinated mix of services that can include:

- Help with household tasks.
- Equipment, such as walking frames.
- Minor home modifications.
- Personal care and clinical care.

Find out more:
coastlink.org.au/aged-care

ACCOMMODATION SERVICES

RAINFORD LODGE

In 2018, we opened our first Group Home, Rainford Lodge, in Watanobbi.

All residents of Rainford Lodge are supported to live a life of choice and inclusion, enabling them to live as independently as possible, with a dedicated team of support workers to assist and support residents every step of the way.

Rainford Lodge residents are funded by the NDIS, with funding also used to access Coastlink's wide range of social and community activities.



ROBERTS LODGE



Named after Coastlink's First Life Member and longest serving board member, Helen Roberts, Roberts Lodge opened in Wyong in 2019.

All residents of Roberts Lodge are supported to live a life of choice and inclusion, enabling them to live as independently as possible, with a dedicated team of support workers to assist and support residents every step of the way.

Roberts Lodge residents are funded by the NDIS, with funding also used to access Coastlink's wide range of social and community activities.

SDA APARTMENTS

In 2019, Coastlink was proudly appointed as the Shared Onsite Provider for the [Gosford Central](#) and [Showground Road](#) Ability SDA Apartments.

Partnering with specialist disability accommodation providers, [Ability SDA](#), these 20 integrated living state-of-the-art residences are well located, safe, tech-savvy, affordable and completely accessible for people living with disability.

These stylish, purpose-built apartments include access to onsite support providers to ensure tenants can live safely and independently, in an inclusively integrated community setting.



CASA CAPACE



Coastlink has partnered with specialist disability accommodation providers, [Casa Capace](#), to offer two high physical support, three-bedroom villas in Gorokan.

Following its completion in September 2023, six residents will live in these magnificent villas, which feature revolutionary assistive technology systems and place the residents at the heart of their design.

ALISON ROAD – COMING SOON!

Coastlink's recent purchase of a residential property near the Wyong Town Centre will be the site of our newest owned and operated Group Homes.

Located at Alison Road, Wyong, these latest facilities will be developed to provide architecturally designed Specialist Disability Housing for clients, and cater for any individuals requiring high physical supports, if required.



SHORT-TERM ACCOMMODATION AND HOLIDAYS

Whether they're visiting popular holiday destinations such as [Catalina Lakefront Retreat](#) in Lake Macquarie, relaxing on a multi-day cruise, or enjoying other short-term accommodation options on the Central Coast and further afield, Coastlink clients enjoy time away from the daily grind in comfortable and accessible settings, in a supportive, fun and friendly environment together with friends.



We can also come to you!

Our specialist support staff can also provide flexible overnight care for a child or adult living with disability, in their own home.

You choose how long we stay: a few hours, an evening or a whole weekend.

Find out more: coastlink.org.au/accommodation

TREASURER'S REPORT

Statement of Profit and Loss and Other Comprehensive Income

As Treasurer I am delighted to report that in 2023 Coastlink has continued to strengthen its financial position, recording its highest level of income to date being \$14,306,965 an increase of \$1,771,259 from 2022. Government and grant revenue increased from \$782,376 to \$895,539, and with the accreditation to provide home care packages granted through the year, this has given us a new revenue stream of \$263,825 from home care packages with the expectation this will constantly grow throughout the new financial year.

NDIS income is also showing consistent growth with an increase in income of \$2,342,550 from 2022 to a total of \$12,105,785 for the year.

In relation to expenses, our biggest expense as a service provider is employee wages which has risen from \$10,458,303 to \$12,074,340 and represents 85% of our revenue, which is down from 93% in 2022.

With our auditors support we also wrote off \$343,337 in bad and doubtful debts, which was a result of a change in policy regarding accommodation.

Overall, Coastlink reported a deficit of \$257,675, but after a small gain in revaluation of financial assets of \$13,951 resulted in a comprehensive deficit of \$243,724 for the year.

\$14.3M

INCOME

\$1.77M

INCREASE

\$2.34M

NDIS INCOME
GROWTH

Balance Sheet

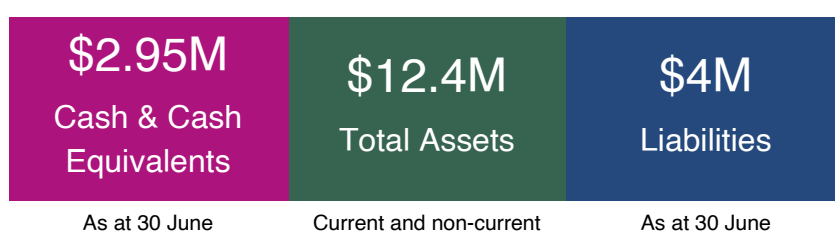
As at 30 June 2023 we had total assets of \$12,408,103 which is up by \$452,544 from the 2022 financial year. Our trade receivables are down to \$681,211 from \$1,693,041 mainly as a result of the write off of old bad debts. Our property plant and equipment is currently valued at \$8,176,288, up by \$1,569,143 in 2022 with the acquisition of a property on Main Road Toukley in November 2022, with the intension to redevelop the site into purpose built Supported Independent Living (SIL) accommodation.

Total liabilities were \$4,003,664 up by \$696,268, with part funding of the property acquisition by bank loan. Total bank loans are now \$2,434,148 (current and non-current) which has increased by \$847,137 to part pay for the Toukley property.

Net equity currently sits at \$8,404,439, a slight decrease from 2022 by the deficit incurred in the statement of profit and loss for 2023. The current ratio of 2.83 times reflects a strong position of solvency as we head into 2024.

Statement of Cash Flows

The Statement of Cash flows shows positive cash flow from operating activities of \$851,272, and negative cash flows from investing of \$1,931,824 due to the Toukley property acquisition, and showed positive cash flows from financing activities of \$845,244 for the part financing of the same property. Overall, however, there is \$2,950,094 in terms of cash and cash equivalents at the end of the financial year. Overall, the financial position of Coastlink remains strong.



Dr. Lisa Barnes
Treasurer

Profit & Loss Statement

**CENTRAL COAST ALTERNATIVE CARE GROUP LTD
TRADING AS COASTLINK RESPITE CARE
ABN 96 002 951 868**

**STATEMENT OF PROFIT OR LOSS & OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
Revenue			
Revenues	4a	14,194,870	11,209,041
Other revenues	4a	112,095	1,326,665
Total Revenue		<u>14,306,965</u>	<u>12,535,706</u>
Expenses			
Service promotion and development expense		(83,988)	(54,380)
Strata fees and rates expense		(22,448)	(20,652)
Advertising expenses		(83,367)	(59,009)
Auditor's remuneration		(31,045)	(15,812)
Employee benefits expense		(12,074,340)	(10,458,303)
Bad and doubtful debts		(343,337)	-
Depreciation and amortisation expense	4b	(365,546)	(366,023)
Finance costs	4c	(85,623)	(5,352)
Vehicle expense		(204,495)	(161,357)
Equipment expenses		(7,548)	(10,056)
Client expenses		(267,206)	(106,030)
Legal & consultancy expenses		(76,577)	(103,169)
Subscription expenses		(159,184)	(71,728)
Insurance expense		(75,208)	(59,007)
Occupancy expenses		(57,069)	(34,426)
Office supplies expense		(67,773)	(51,830)
Repairs and maintenance expense		(54,117)	(46,581)
Loss on disposal of assets		-	(27,247)
Other expenses		(148,863)	(282,780)
Group home expenses		(356,906)	(193,323)
(Deficit) / surplus before income tax		<u>(257,675)</u>	<u>408,641</u>
Income tax expense		-	-
(Deficit) / surplus after income tax		<u>(257,675)</u>	<u>408,641</u>
Other comprehensive Income			
Gain / (Loss) on the revaluation of financial assets		13,951	(7,551)
Gain on valuation of freehold land and buildings		-	1,111,726
Total comprehensive (deficit) / surplus for the year		<u>(243,724)</u>	<u>1,512,816</u>

The accompanying notes form part of these financial statements.

Balance Sheet as at 30 June 2023

**CENTRAL COAST ALTERNATIVE CARE GROUP LTD
TRADING AS COASTLINK RESPITE CARE
ABN 96 002 951 868**

**STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2023**

	Note	2023 \$	2022 \$
Assets			
Current Assets			
Cash and cash equivalents	5	2,950,094	3,185,402
Trade and other receivables	6	681,211	1,693,041
Financial assets	7	297,174	280,101
Other current assets	8	192,197	87,525
Total Current Assets		<u>4,120,676</u>	<u>5,246,069</u>
Non-Current Assets			
Property, plant and equipment	9	8,176,288	6,607,145
Intangible assets	10	111,139	102,345
Total Non-current Assets		<u>8,287,427</u>	<u>6,709,490</u>
Total Assets		<u>12,408,103</u>	<u>11,955,559</u>
Liabilities			
Current Liabilities			
Trade and other payables	11	638,505	535,860
Borrowings	12	93,963	101,790
Employee benefits	13	720,346	955,371
Other liabilities	14	3,291	45,312
Total Current Liabilities		<u>1,456,105</u>	<u>1,638,333</u>
Non-Current Liabilities			
Borrowings	12	2,353,269	1,500,198
Employee Benefits	13	194,290	168,865
Total Non-Current Liabilities		<u>2,547,559</u>	<u>1,669,063</u>
Total Liabilities		<u>4,003,664</u>	<u>3,307,396</u>
Net Assets		<u>8,404,439</u>	<u>8,648,163</u>
Equity			
Reserves	15	1,991,117	1,977,166
Retained Surpluses		6,413,322	6,670,997
Total Equity		<u>8,404,439</u>	<u>8,648,163</u>

The accompanying notes form part of these financial statements.

Directors' Declaration

**CENTRAL COAST ALTERNATIVE CARE GROUP LTD
TRADING AS COASTLINK RESPITE CARE
ABN 96 002 951 868**

**DIRECTORS' DECLARATION
FOR THE YEAR ENDED 30 JUNE 2023**

In accordance with a resolution of the directors of Central Coast Alternative Care Group Limited, made pursuant to Section 60.15 of the *Australian Charities and Non-for-profits Regulations 2013*, the directors of the company declare that:

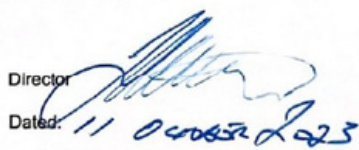
1. The financial statements and notes, as set out on pages 6 to 25 are in accordance with the *Australian Charities and Non-for-profits Commission Act 2012* and:
 - (a) comply with Australian Accounting Standards – Reduced Disclosure Requirements; and
 - (b) give a true and fair view of the financial position of the company as at 30 June 2023 and of the performance for the year ended on that date.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors.



Director

Dated: 11/12/23



Director

Dated: 11 October 2023





Coastlink Annual Report 2022/23
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